

Vol. 339, January 1962

INDEX

100

100

100

100

100

100

100

100

100

INDEX

- Administration
 - judicial, 120
 - prisons and correctional institutions, 3, 143, 158
- ALLEN, FRANCIS A., *Offenses Against Property*, 57-76
- American Law Institute, 8, 9, 10, 26, 35, 45, 76, 155, 156
- Arrest, 92-96, 101, 112
 - appearance before magistrate, 95, 112, 120-122
 - cross-examination, 95, 104
 - delay, 120
 - arrests without warrant, 93-94
 - complaints, 93, 112
 - force, 95-96
 - probable cause, 93, 94, 96, 101, 104, 112-113, 115, 116, 122
 - warrant, 92-93, 112, 113-115, 121
- Automobile theft, 12, 13, 16, 18, 19, 20, 21, 65, 73, 144-145, 170
- BENNETT, JAMES V., *The Sentence and Treatment of Offenders*, 142-156
- Code law, 3, 6, 25
- COLLINGS, REX A., JR., *Offenses of Violence Against the Person*, 42-56
- Common law, 4, 8, 26, 43, 44, 45, 47, 50-51, 52, 56, 61, 62, 63, 75, 78, 82, 83, 127, 158
- Communists, 84-85, 87
- Congress, U. S.
 - criminal law, 2, 12, 78-79, 105
 - Kefauver Committee, 23
- Court procedures, 25, 112, 126-141
 - appeal, 6, 139-140
 - collateral attacks, 140
 - arraignment and plea, 112, 123-124, 126
 - counsel, 112, 116-117, 123-124, 126
 - cross-examination, 95, 104, 113, 129-130
 - defense, 122, 126, 128-129, 130-131, 133, 134
 - duress, 25, 41
 - entrapment, 25, 104-106
 - judge, 112
 - charge to jury, 5-6, 126, 134
 - jury
 - selection, 5, 126, 128
 - verdicts, 126, 127-128, 135-136
 - waiver, 127, 138-139
 - juvenile court, *see* Juvenile crime, courts
 - magistrate, 120-122
 - motions, 136-138
 - arrest of judgment, 137-138
 - judgment notwithstanding verdict, 137
 - mistrial, 136
 - new trial, 137
 - sentencing, 138
 - preliminary examination, 112-113, 122-125
 - pretrial, 112-124
 - prosecution, 112, 113, 126, 128-130, 134
 - sentencing, 112, 118, 126, 138
- Crime, U. S., 1-170
 - abortion, 10, 45, 46, 48
 - advocacy of overthrow, 83
 - Industrial Workers of the World, 83
 - Smith Act, 83, 84
 - arson, 2, 32, 45, 74-75
 - assault, 4, 20, 21, 43, 48, 49-50
 - aggravated, 16, 18, 19, 20, 21, 49
 - battery, 49
 - mayhem, 50
 - sentencing, 145
 - bigamy, 31
 - blackmail, 8
 - bribery and corruption, 88
 - election campaigns, 88
 - burglary, 2, 12, 16, 17, 19, 20, 21, 32, 45, 75-76, 170
 - sentencing, 145
 - contempt by publication, 88-89
 - counterfeiting, 20, 21
 - defense law violation, 13
 - disorderly conduct, 8, 12, 20, 21, 50, 78, 95
 - embezzlement, 8, 13, 20, 21, 22, 58, 68-70, 71
 - American practice, 69-70
 - English evolution, 68-69
 - espionage, 83-84
 - extortion, 8, 71, 73-74
 - false pretenses, 8, 58, 65-68, 71
 - American practice, 66-68
 - English law of crimes, 65-66
 - forgery, 13, 20, 21, 72
 - fraud, 2, 12, 20, 21, 22
 - mail, 2, 12, 66, 73
 - gambling, 2, 5, 20, 21, 23
 - informers, 99-100
 - government operations obstructed, 88
 - homicide, 43-44, 114
 - coroner's jury, 113
 - excusable, 43
 - justifiable, 43
 - see also* Crime, manslaughter, murder
 - immigration and naturalization violation, 13
 - interstate, 2, 12, 119
 - kidnapping, 2, 32, 43, 52-56
 - asportation, 54-55
 - Europe, 53
 - false imprisonment, 43, 52-53, 56

- Lindbergh case, 53-54
- penalties, 54
- larceny, 4, 8, 13, 16, 58, 59-65, 71
 - asportation, 63-64
 - grand larceny, 59
 - larceny by servant, 60-61
 - larceny by trick, 61-62, 67
 - mental element, 64-65
 - property subject to larceny, 62-63
 - trespassory taking, 59-60
- libel, criminal, 88-89
- liquor law violation, 2, 12, 13, 20, 21, 23, 45, 104
- manslaughter, 13, 16, 20, 21, 31, 40, 43, 46, 47-49
 - involuntary, 48-49
 - voluntary, 47-48
- murder, 4, 7, 10, 12, 13, 16, 18, 19, 20, 21, 22, 25, 29, 32, 34, 40, 43, 44-47
 - felony-murder doctrine, 44-45
 - graduation, 45-46
- narcotics, 2, 12, 13, 20, 21, 23, 46, 143
- Draper v. United States*, 94
- informers, 99-100, 104, 105
- nonsupport, 13, 114
- obscenity, 10, 114
- organized crime, 23
- perjury, 86-88
 - Communists, 87-88
 - Hiss, Alger, 87
 - Lattimore, Owen, 87-88
 - prosecution, 87-88
- property violations, 58-76
 - arson, 74-75
 - burglary, 75-76
 - consolidated theft statutes, 71
 - embezzlement, 68-70
 - extortion, 73-74
 - false pretenses, 65-68
 - forgery, 72
 - larceny, 59-65
 - persons involved, 73-76
 - receiving stolen property, 70-71
 - robbery, 73-74
- prostitution, 10, 20, 21, 23
- receiving stolen property, 13, 20, 21, 58, 70-71
 - American practice, 70-71
 - English law, 70
- robbery, 13, 16, 18, 19, 20, 21, 32, 71, 73-74, 170
 - aggravated, 2, 73
 - bank, 2
 - sentencing, 145
- sedition, 81-83
- sex offenses, 8, 13, 20, 21, 114, 143
 - adultery, 4
 - common-law rape, 50-52
 - homosexuality, 2
 - illicit intercourse, 2
 - interstate, 2
 - rape, 2, 13, 16, 18, 20, 21, 28, 31, 34, 43, 45, 50-52
 - Mallory rule, 107-108
 - sodomy, 4
 - statutory rape, 52
 - penalties, 53
- state, offenses against, 78-79
 - government functions obstructed, 86-89
 - bribery, 78, 88
 - contempt by publications, 78, 88-89
 - criminal libel, 78, 88-89
 - perjury, 78, 86-88
 - unlawful assembly, rout, and riot, 78
 - security offenses, 78-86
 - advocacy of overthrow, 83
 - espionage, 83-84
 - sedition, 81-83
 - treason, 12, 29, 78-81
 - Smith Act, 83, 84
- statistics, 12-23
- theft, 8, 16, 18, 20, 21, 35, 58, 70, 75
 - automobile, 12, 13, 16, 18, 19, 20, 21, 65, 73, 114-145, 170
 - consolidated theft statutes, 71-72
 - sentencing, 145
- treason, 12, 29, 78-81
 - federal offense, 78-80
 - state offense, 80-81
- vice, commercialized, 13, 20, 21
 - informers, 99-100, 104
- violence against the person, 12, 16, 20, 43-56
 - see also* Crime, assault, homicide, kidnapping, manslaughter, murder, sex offenses
- weapons, illegal possession or sale, 2, 12, 13, 30, 21, 44-45
- Criminal law and legislation, U. S.
 - aims, 3, 9
 - deterrence, 3
 - reform and rehabilitation, 3, 9
 - Assimilative Crimes Act, 2
 - attempt, 3
 - consolidated theft statutes, 71-72
 - conspiracy, 3, 25, 29
 - Constitution, 2, 12, 78-79, 81, 89, 92, 96
 - Due Process clause, 6, 92, 94, 107, 127, 165-166
 - Equal Protection of the Law clause, 6, 81, 92, 122, 131
 - creative aspects, 7-8
 - culpability, 3, 25-41
 - ignorance, 32-33, 35-36
 - intoxication, 33-34
 - knowledge, 28, 30
 - mental illness, 4, 6, 25, 27, 36-41, 143, 158
 - mistake of fact, 32-33
 - mistake of law, 35-36

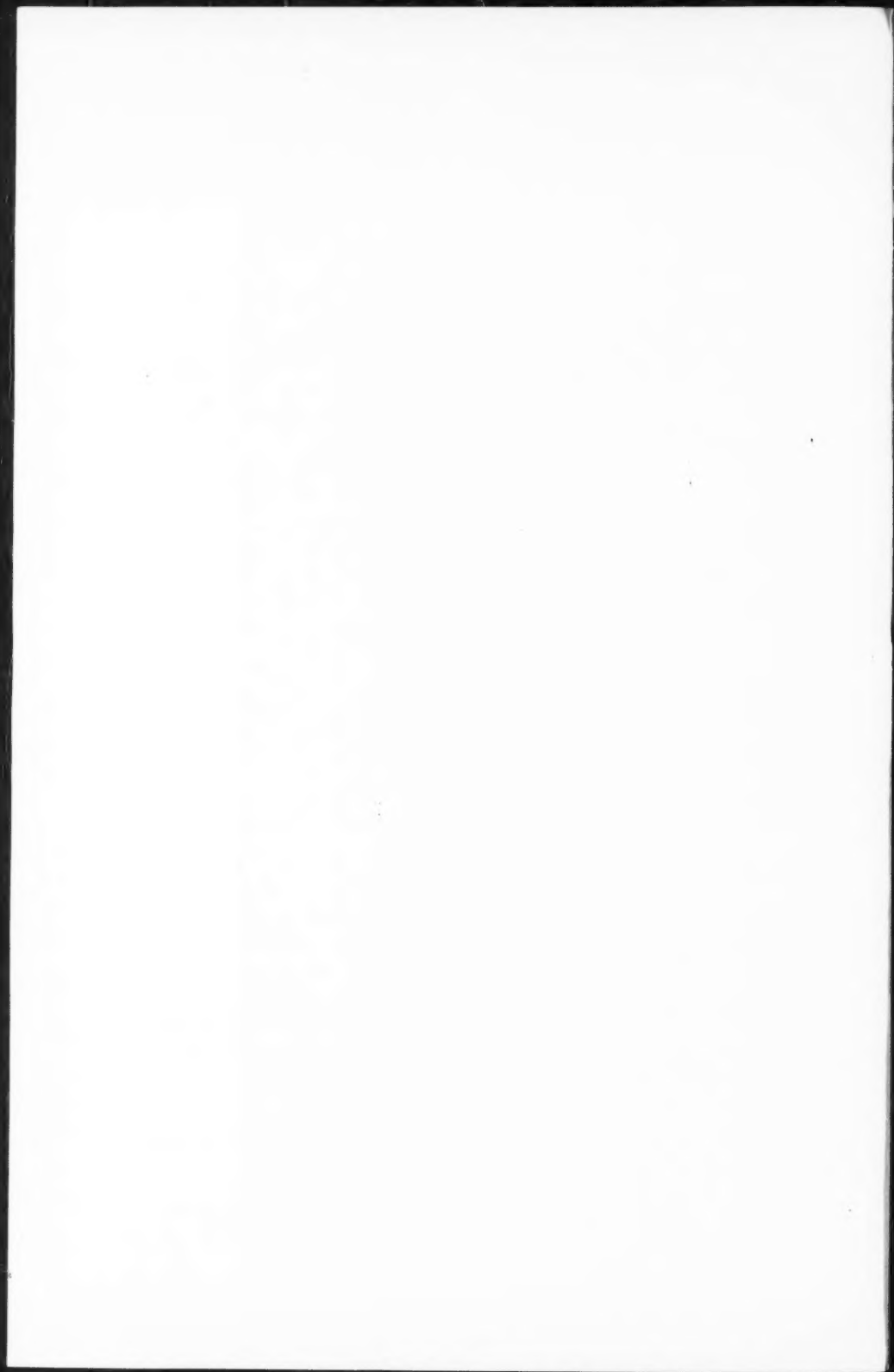
- negligence, 28, 30-31, 32, 33, 34
- purpose, 28-29, 30
- recklessness, 28, 29-30, 33
- deficiencies, 6, 7, 26
- excuse, 3, 4
- federal, 2, 8, 12, 145-146
 - taxing power, 2, 12
- influences
 - common law, 4, 8, 26, 43, 44, 45, 47, 50-51, 52, 56, 61, 62, 63, 75, 78, 82, 83, 127, 158
 - frontier, 5-6, 8, 141
 - Puritanism, 4-5, 7, 8
- justification, 3, 4
- juveniles, 160-161
- liability, 4, 26-34
 - strict liability, 31-32
- parole, 3, 7, 143, 145, 149-151, 152-153
- punishments, 2-3
 - death penalty, 2, 4, 7, 9-10, 40, 43, 46-47, 54, 143-144
- reform, 26
 - European examples, 25
 - see also* Model Penal Code
- responsibility, 3, 6, 158
- sentencing, 3, 7, 8, 9, 40-41, 112, 118, 126, 138, 143-156
- state, 2, 12, 144-145
- treatment, 3, 143-156
- Youth Corrections Act, 145, 146
- Criminal statistics, 12-23
 - basis for compilation, 13, 14, 16-17, 23
 - federal, 14, 143
 - Federal Bureau of Investigation, 16, 19
 - judicial, 14
 - juvenile crime, 21-22, 23, 161, 167, 169-170
 - national, 14-15
 - parole and prison, 14, 143, 145, 150, 152-153
 - prison, 12-23 *passim*, 73
 - state, 13-14, 143
 - Uniform Crime Reports*, 16, 19, 20, 21
- Democracy, 5, 110
- Dependent children, 7, 15, 21-22, 52, 158-170 *passim*
- DONNELLY, RICHARD C., Police Authority and Practices, 90-110
- Drinking and drunkenness, 5, 20, 21, 25, 33-34, 109
- Evidence, 8, 95, 115-116, 122, 126, 129-130
 - admissibility, 129-130
 - character, 132-133
 - commission of other crimes, 133
 - confessions, 131
 - coerced, 106-107, 109
 - Mallory rule, 107-108, 110, 116
 - McNabb rule, 107, 110
 - exclusionary rule, 101-102
 - hearsay, 96-97, 129-130
 - informers, 99-100, 101, 103-104
 - interrogation of suspects, 100, 101
 - search and seizure, 96-98, 101, 110, 141-132
 - self-incrimination, 107-109
 - bodily invasion, 108-109
 - wire tapping and eavesdropping, 98-99, 101, 102-103, 104, 110, 132
- Family, 20, 21, 22, 114
- Foundations, 9
- France
 - criminal law, 6
- Frontier, 5-6, 8, 141
 - jury system, 5
 - law, 5-6
- Gangs, 23
- Great Britain, 25
 - common law, 4
 - see also* Common law
- Ideology and ideologies, 6-7, 8-9, 12
- Judicial control over police, 100-110, 113, 115, 117
 - exclusionary rule, 101-102
 - McNabb-Mallory rules, 107-108, 110, 116
 - pretrial procedures, 112-124
- Jury system, 8, 95, 112-113, 124, 126, 127-128, 138-139
 - common law, 127
 - coroner's jury, 113
 - grand jury, 95, 112-113, 112, 123
 - accusatorial procedure, 113
 - information system, 113
 - sentencing, 46-47
 - trial jury, 5, 122
 - waiver, 127
- Juvenile crime, 15, 21-22, 23, 145, 158-170
 - common law, 158
 - correctional institutions, 158-159, 160, 166
 - courts, 7, 158, 159, 162-166
 - detention, 163
 - due process, 165-166
 - guilt, 164-165
 - hearing, 164
 - social investigation, 163-164
 - legislation, 160-162
 - probation, 159, 167-168
 - responsibility, 158
 - treatment, 158, 166-169
- KNOWLTON, ROBERT E., The Trial of Offenders, 125-141
- Lay participation
 - legal system, 5-6, 7, 8
- Magistrate, appearance before, 95, 112, 120-122
 - bail, 121
 - cross-examination, 95, 104
 - delay, 120
- Mens rea*, 7, 25-41
 - act or omission, 26, 27
 - ignorance, 32-33, 35-36
 - intent, 27, 34
 - intoxication, 33-34
 - liability, 4, 26-34

- mental illness, 4, 6, 25, 27, 36-41, 143, 158
- mistake of fact, 32-33
- mistake of law, 35-36
- Model Penal Code, 27, 28, 29
- Mental illness, 4, 6, 25, 27, 36-41, 143
- Durham rule, 37, 38
- juvenile offenders, 158
- M'Naghten rule, 36-38
- Model Penal Code, 38-41
- Metropolitan areas
 - crime, 18, 19, 22
- MILLER, FRANK W., and FRANK J. REMINGTON,
 - Procedures Before Trial, 111-124
- Model Penal Code, 8-10, 25-41, 47, 50, 55-56, 64, 66, 70, 71-72, 76, 156
- culpability, 25-41
- definition of crimes, 8, 9, 28, 29, 31, 34, 71-72, 74
- mental illness, 38-41
- sentencing, 8, 9, 155-156
- NICOLLE, IVAN, *see* TAPPEN, PAUL W., joint author
- PACKER, HERBERT L., *Offenses Against the state*, 77-89
- Penal system, U. S., 1-170
 - integration of systems, 3, 8, 154-155
 - multiplicity of jurisdictions, 3, 7, 12, 91, 143
 - arrests, 92-96, 101, 112
 - appearance before magistrate, 95, 104, 112, 120-121
 - arrests without warrant, 93-94
 - complaints, 93, 112
 - force, 95-96
 - probable cause, 93, 94, 96, 101, 104, 112-113, 115, 116, 122
- Constitution, 2, 12, 78-79, 81, 89, 92, 96
 - Due Process clause, 6, 92, 94, 107
 - Equal Protection of the Law clause, 6, 81, 92
- Customs, Bureau of, 91
- enforcement, 91-92
- Federal Bureau of Investigation, 16, 19, 91
- Federal Rules of Criminal Procedure, 95, 108
- illegal practices
 - abusive use of scientific devices, 101
 - bodily invasion, 108-109
 - coercive interrogation, 101
 - confessions, coerced, 106-107, 109
 - entrapment, 104-106
 - excessive force in arrest, 101
 - extensive eavesdropping, 101, 102-103, 104
 - illegal arrest, 101
 - illegal search and seizure, 101, 102-103, 104
 - improper release, 101
 - judicial control, 100-110
 - overzealous use of informers, 101, 103-104
 - prolonged and illegal detention, 101
 - self-incrimination, 107-109
- Immigration Service, 91
- informers, 99-100, 101, 103-104
- integration and centralization, 91, 154-155
- interrogation of suspects, 100, 101
- judicial control, 100-110, 113, 115, 117
- local-government police forces, 91
- McNabb-Mallory rules, 107-108, 110, 116
- multiplicity of jurisdictions, 91, 110
- Post Office Inspection Department, 91
- Narcotics Bureau, 91, 93, 105
- search and seizure, 96-98, 101, 110, 131-132
- Secret Service, 91
- state police forces, 91
- warrant, 92-93, 96-97, 112, 113-115, 121
- wire tapping and eavesdropping, 98-99, 101, 102-103, 104, 110, 132
- Precedents, legal, 6
- Prison statistics, 12-23 *passim*, 73
- Prisons and correctional institutions, 148-149
 - California, 147
 - centralization, 148
 - federal, 12
 - living conditions, 148
 - specialization, 148
 - state, 12
 - statistics, 12-23 *passim*, 73
- Prosecution, criminal, 112-124
 - counsel, 116-117
 - evidence, 115-116
 - see also* Evidence
 - multiple offender, 118-120
 - review of decision to charge, 117
 - selection of charge, 117-118
 - suspect in custody, 115
 - suspect not in custody, 113-115
- Puritanism, 4-5, 7, 8
 - death penalty, 4
- Race and crime, 21, 22
- Religion, 4-5
- REMINGTON, FRANK J., *see* MILLER, FRANK W., joint author
- SCHWARTZ, LOUIS B., *The American Penal System: Spirit and Technique*, 1-10
- Search and seizure, 96-98, 101, 110, 131-132
 - reasonableness, 96
 - search without warrant, 97-98
 - warrant, 97-98
- SELLIN, THORSTEN, *Crime and Delinquency in the United States: An Over-All View*, 11-23
- Sentence and treatment, 143-156
 - California correctional system, 147
 - individualization, 143-145, 148-149
 - juveniles, 145-147, 158-170
 - parole, 3, 7, 143, 145, 149-151, 152-153
 - philosophy, 143
 - probation, 143, 145, 151-154 *passim*
- see also* Court procedures, Criminal law and legislation, Juvenile crime, Penal system, U.S. Prisons and correctional institutions

- Sex mores, 4-5
- Status, 8
- Supreme Court, U. S.
 - criminal law, 79, 80, 81, 83, 89, 93, 94, 98, 101-102, 105, 108, 109, 116, 119, 131
- TAPPAN, PAUL W., and IVAN NICOLLE, *Juvenile Delinquents and Their Treatment*, 157-170
- Teen-agers
 - crime, 15, 21-22, 23, 145, 158-170
- Trial, criminal, 126-141
 - see also* Court procedures
- Truman, Harry S., 81
- United States of America
 - Administrative Office of the United States Courts, 14
 - census, 15, 18
 - Children's Bureau, 15
 - commerce
 - import-export, 12
 - interstate, 12
 - Congress
 - criminal law, 2, 12, 78-79, 105
 - Constitution
 - crime and penal system, 2, 12, 78-79, 81, 89, 92, 96
 - Due Process clause, 6, 92, 94, 107
 - Equal Protection of the Law clause, 6, 81, 92
 - crime and penal system, 1-170
 - currency, 12
 - defense, national, 12, 13
 - immigration and naturalization, 12, 13
 - Justice, Department of
 - Bureau of Prisons, 14, 15
 - Federal Bureau of Investigation, 16, 19, 91
 - postal system, 12
 - President, 81
 - Supreme Court
 - criminal law, 79, 80, 81, 83, 89, 93, 94, 98, 101-102, 105, 108, 109, 116, 119, 131
 - taxation, 12
 - Values and standards, 6, 110
 - Warrant, 92-93, 96-97, 112, 113-115, 121
 - arrest, 92-93, 112, 113
 - decision to charge, 113-115, 117
 - search and seizure, 96-97
 - WECHSLER, HERBERT, *On Culpability and Crime: The Treatment of Mens Rea in the Model Penal Code*, 24-41
 - WELTFISH, GENE, *Some Main Trends in American Anthropology in 1961*, 171-176
 - Wire tapping and eavesdropping, 98-99, 101, 102-103, 104, 110, 132
 - state practices, 98-99
 - Supreme Court, 98-99
 - trespass, 99
 - World War II, 80, 84, 85, 87

Vol. 340, March 1962

INDEX



INDEX

- Administration
 - business, 82-83
 - employment, 51-52
- Advertising, 47, 91
- Affluence, 2
- Africa
 - automation, 120, 121
- Agriculture, 42, 54, 92, 97
- Air transportation, 14, 15, 50, 71, 72-73, 74, 85
- Automation
 - labor-management relations, 73, 75, 80
- ASHBURN, ANDERSON, Detroit Automation, 21-28
- Automatic machinery, 3, 4, 22, 23-24, 30, 82
 - assembly, 4-5, 23-24, 26-27
 - control devices, 3, 5-6, 29-37
 - data loggers, 31-32
 - data processing, 3, 40, 42, 65, 67, 72, 82
 - electronic computers, 6-7
 - analogue, 6
 - digital, 6-7, 8, 11, 12-13, 37
 - feasibility, 26, 35-36, 43, 96, 97
 - feedback control, 5-6, 97
 - machine tools, 8, 22, 24, 25-26, 27, 34-35, 36, 75, 76, 97
 - production machinery, 5, 22, 23-24
 - programming, 8, 12-14 *passim*, 17, 18, 20, 40, 42
 - punched card, 4, 25-26, 27, 40, 119
 - servomechanisms, 5-6, 97
 - standardization, 27, 120
 - tape-controlled machines, 7-8, 34-35, 75
 - transfer machines, 24-25, 58
 - see also* Computers
- Automation, viii-126
 - Africa, 120, 121
 - artificial intelligence, 10-20
 - automatic machinery, 3, 4, 22, 23-24, 30, 82, 96, 97
 - Brazil, 120
 - Canada, 56-57
 - Ceylon, 120
 - computers, ix, 6-7, 8, 9, 10-20, 31-32, 39-45, 58, 61-63, 82, 83-84, 118
 - definition, viii, ix, 22-23, 91-92
 - Eastern Europe, 119, 122, 123
 - employment, 46-52, 54-59, 61-68, 91-99
 - Europe, 123
 - France, 119
 - Great Britain, 118-119
 - Guatemala, 120
 - India, 120
 - information processing, 38-45
 - foundations, 39
 - intellectual foundations, 1-9, 39-40
 - Japan, 120-121, 122
 - job satisfactions, 61, 63, 64, 65, 66-68
 - labor-management relations, 70-80
 - Latin America, 120, 121
 - man-machine integration, 8-9, 20, 26, 43
 - Morocco, 120
 - Philippines, 120
 - process control, 29-37, 82, 83, 85
 - Sweden, 119
 - Union of Soviet Socialist Republics, 119-120, 122, 123
 - Venezuela, 120
- Automobiles, 4, 48
 - Detroit automation, 21-28, 92
 - manufacturing, 4, 21-28, 63, 72, 75, 92-93, 102, 103
- Brazil
 - automation, 120
- BUCKINGHAM, WALTER, The Great Employment Controversy, 46-52
- Canada
 - automation, 56-57
- Capitalism, 50-51
- Ceylon
 - automation, 120
- Chemicals industry, ix, 26, 32-33, 72, 91, 120
- Cigarettes, 5, 24, 26
- Collective bargaining, 7, 71-72, 74-75, 77-78, 80, 103-104, 105
- Communications, 4, 5, 40, 42, 85
- Computers, ix, 6-7, 8, 9, 10-20, 31-32, 39-45, 58, 61-63, 82, 83-84, 118
 - analogue, 6
 - artificial intelligence, 10-20
 - decision-making, 13, 32, 82, 87-88
 - digital, 6-7, 11, 12-13, 37
 - memory, viii, 7, 13, 17, 40-41
 - problem-solving, 14, 16, 32, 88
 - programming, 8, 11, 12-14 *passim*, 17, 18, 20, 40, 42, 58
 - research and development, 12-17, 18, 41-42
 - uses, 7, 11, 12, 13-14, 31-35, 36-37, 40-45, 58, 61, 83
 - see also* Automatic machinery
- Conciliation and mediation, 71, 73-75
- Construction, 42
- Consumption, 2, 47-48, 93
- Cost of living, 108-109

- Culture, 48
 technology, viii-ix, 2-4, 30, 45
 work, 61-62, 68, 125
- Cybernetics, 12
 Cybertron, 41
 Perceptron, 14, 41
see also Automatic machinery, servomechanisms, Computers
- Democracy, 48, 103, 104, 108, 109
- DENISE, MALCOLM L., Automation and Unemployment: A Management Viewpoint, 90-99
- Detroit automation, 21-28, 92
 feasibility, 26
 flexibility, 25, 28
 Ford Motor Company, 22-28 *passim*, 73, 91, 92-93
 history, 22-23
 standardization, 27
 uses, 22, 23-24
see also Automatic machinery, Automation, Automobiles
- DIEBOLD, JOHN, The Application of Information Technology, 38-45
- Eastern Europe
 automation, 119, 122, 123
- Economic development, 97-98, 99
- Economic growth, x, 47-48, 50-51, 86, 92, 98, 101, 106
- Economic recession, 48-49, 50-51, 56, 92, 96, 106
- Education, 40, 44-45, 48, 86, 88, 89, 123-124
- Education, U. S., ix, 44, 45, 50, 54, 59, 88, 89, 108, 111, 112-113
 adult, 98
 library services, 40
 machine teaching, 40
 retraining, 52, 59, 65, 79, 86, 87, 98, 104, 105, 113
- Electric power, 23-24, 33, 35, 63, 72, 120
- Employment, ix-x, 46-52, 54-59 *passim*, 61-68, 78-79, 84, 86, 91-99, 101-109 *passim*, 111-117 *passim*
 automation, 49-50, 61-68, 70, 71, 91-100
 foreign, 121
 government role, 99, 106, 107-108, 109, 111-117
 job satisfactions, 61, 63, 64, 65, 66-68
 personality factors, 65-66
 skills, x, 53-59, 63, 64, 67-68, 70, 73, 76, 87, 98, 112
 youth, 112
see also Unemployment
- Europe
 automation, 123
 labor shortage, 121-122
- FAUNCE, WILLIAM A., EINAR HARDIN, and EUGENE H. JACOBSON, Automation and the Employee, 60-68
- Food, 119
- France
 automation, 119
- GOLDBERG, ARTHUR J., The Role of Government, 110-116
- Great Britain
 automation, 118-119
- Guatemala
 automation, 120
- HARDIN, EINAR, *see* FAUNCE, WILLIAM A., joint author
- Health insurance, 103, 104
- Income, 57-58, 102-103, 104, 118
- India
 automation, 120
- Industrialization, viii-ix, 2-4, 30, 48
- Industry
 production industries, 21-28, 32-34, 42, 54, 63-64, 67
 service industries, ix, 5, 7, 42, 54, 55, 56, 68
- Industry, U. S., 97-98
 automotive, 4, 21-28, 63, 72, 75, 92-93, 102, 103
 chemical, ix, 26, 32-33, 72, 91, 120
 construction, 42
 electric, 23-24, 33, 35, 63, 72, 120
 longshore, 91, 103, 104
 meat-packing, 70, 79, 103, 104
 metalworking, 23, 24, 27-28
 mining, 42
 petroleum, ix, 32, 59, 72, 120
 production industry, 21-28, 32-34, 42, 54, 63-64, 67, 97
 rubber, 71, 72, 74-75
 service industries, ix, 5, 7, 32-33, 42, 54, 55, 56, 68, 97
 insurance, 42, 61, 64
 retail and wholesale trade, 42, 68, 83
 transportation, 2, 4, 41, 42, 58, 59, 72, 97-98
 steel, ix, 23, 33, 64, 76, 79, 85, 103, 120
see also Labor-management relations
- Inflation, 92
- Information technology, 38-45, 82, 83, 88
see also Automatic machinery, data processing, Computers
- International organizations
 International Labour Organisation, 118, 124, 125-126
- International Labour Organisation, 118, 124, 125-126

- JACOBSON, EUGENE H., *see* FAUNCE, WILLIAM A., joint author
- Japan
automation, 120-121, 122
- Kennedy, John F., 106, 115
- Khrushchev, Nikita S., 119
- KILLINGSWORTH, CHARLES C., *Industrial Relations and Automation*, 69-80
- Korean war, 94
- Labor
automation, ix-x, 61-68 *passim*, 70-80 *passim*, 91-99, 101-109
civilian labor force, 47, 48-49, 54-59, 68, 102, 103
dispute settlement, 71, 73-75
collective bargaining, 70, 71-72, 74-75, 77-78, 80, 100-104, 105
employment, ix-x, 46-52, 61-68, 92, 101-109
featherbedding, 77, 98
hours, 106-107, 124, 125
stretchout, 77
- Labor law and legislation
Fair Labor Standards Act, 105, 106
- Labor-management relations, 51-52, 70-80, 103, 118
arbitration, 73, 75, 80
automation, 70-80
collective bargaining, 70, 71-72, 74-75, 77-78, 80, 103-104, 105
government role, 71, 115-116
- Labor unions, 70, 72, 75, 86, 103
- Automobile, Aircraft and Agricultural Workers of America, United, 73, 77, 98, 104, 105, 108
- Latin America
automation, 120, 121
- Leisure, 60, 68, 103, 105, 111, 122, 125
- Longshore, 91, 103, 104
- Management, 49, 51-52, 58, 63, 68, 82-89
activity, 84, 86
authority and control, 84-85
structure, 83-84
see also Labor-management relations
- Manpower, x, 102-103, 111-116 *passim*
displacement, 45, 47-52 *passim*
Europe, 121-122
high talent, ix, 44, 55, 56, 58, 63, 87-88
man-machine integration, 8-9, 20, 26, 43
retraining, 52, 59, 65, 79, 86, 87, 98, 104, 105
skills, 53-59, 67-68, 76, 84, 88, 98, 112, 123
underdeveloped areas, 123
- Mass production
automation, viii-126
Detroit automation, 21-28, 92
see also Economic development, Economic growth, Industrialization, Industry, U. S., Technology and technological change
- Meat-packing, 70, 79, 103, 104
- Metropolitan areas
labor-management relations, 51-52, 66, 70-80
see also Urbanization
- Mining, 42
- Missiles, 23
- Modernization
automation, viii-126
- Morocco
automation, 120
- MORSE, DAVID A., *Automation Outside the United States*, 117-126
- Occupation, 44, 52, 54, 55, 58
agriculture, 42, 54, 92, 97
blue-collar, 48-49, 54, 55, 56, 57, 67, 78, 82
clerical, 42, 49, 58, 61-68 *passim*, 82, 87
management, 49, 51-52, 58, 63, 68, 82-89
professions, 44, 45, 55, 56, 67
technological specialist, 44-45, 98, 112, 123
white-collar, 49, 54-55 *passim*, 56, 61-68 *passim*, 78, 82
- Petroleum industry, ix, 32, 59, 72, 120
- Philippines
automation, 120
- Prices, 93, 96, 108-109, 122
- Production industry, 21-28, 32-34, 42, 54, 63-64, 67, 97
Detroit automation, 21-28
- Professions, 44, 54, 55, 56, 67
- Profits, 108-109
- Railroads, 58, 72, 79, 119
- REINTJES, J. F., *The Intellectual Foundations of Automation*, 1-9
- Research, 86, 89, 91, 97, 112
automation, 12-17, 18, 41-42
medical, 41
- Retirement, 79, 103, 104
- REUTHER, WALTER P., *Policies for Automation: A Labor Viewpoint*, 100-109
- Revolution and revolutionary movements
automation, viii-126
technological revolution, viii, 3, 45
- Rubber industry, 71, 72, 74-75
- Salaries, 61, 62, 63, 68, 87, 104
- SAMUEL, ARTHUR L., *Artificial Intelligence: A Frontier of Automation*, 10-20
- Service industry, ix, 5, 7, 42, 54, 55, 56, 68, 97
insurance, 42, 61, 64
retail and wholesale trade, 42, 68, 83
transportation, 2, 4, 41, 42, 58, 59, 72, 97-98
- SHULTZ, GEORGE P., *see* WHISLER, THOMAS L., joint author

- Social security, 104
- Social welfare, 107
- Soviet Union, *see* Union of Soviet Socialist Republics
- Standard of living, 2, 45, 48, 86, 103, 118
- Status, 63, 66, 87, 104
- Steel, ix, 64, 76, 79, 85, 103, 120
- STOUT, THOMAS M., Process Control: Past, Present, and Future, 29-37
- Sweden
 - automation, 119
- Technology and technological change, viii-ix,
 - 48, 85-87, 91, 97-98, 101-102, 126
 - information, 38-45, 82, 83, 88
 - inventions, 2-4, 30, 97-98
 - personal energy, 2-3, 92
 - power machinery, 3-4, 97-98
- Teen-agers
 - employment, 112
 - skill, x
- Transportation, 2, 4, 41, 42, 58, 59, 72, 97-98
 - air, 14, 15, 50, 71, 72-73, 74, 85
 - automobiles, 4, 48
 - rail, 58, 72, 79
- Underdeveloped areas, 48, 122-123
 - economic development, 118, 122-123
 - manpower, 123
- Unemployment, 46-52, 54-59 *passim*, 84, 111-117 *passim*
 - Congress, 52, 95
 - foreign, 121
 - retraining, 52, 59, 65, 79, 86, 87, 98, 104, 105, 113
 - technological, 19-20, 45, 52, 64, 70-80 *passim*, 78-79, 91-99, 101-109 *passim*, 116
 - trends, 49, 91, 101, 111
- Union of Soviet Socialist Republics
 - automation, 119-120, 122, 123
- United States of America
 - automation, viii-116
 - Labor, Department of, 114
- Urbanization, 66
- Values and standards, 66, 103, 104, 108, 109
- Venezuela
 - automation, 120
- Wages, 75-77, 80, 86, 87, 103, 104, 122
 - severance pay, 104
- WHISLER, THOMAS L., and GEORGE P. SHULTZ, Automation and the Management Process, 81-89
- WOLFBEIN, SEYMOUR L., Automation and Skill, 53-59
- World War II, 6, 39
 - recovery, 92

INDEX

- Africa, 21, 78-79, 100
 Aggression, 5-6, 10, 32, 87, 93, 97, 98, 99, 100
 asymmetry, 60, 63, 93, 96, 97, 101, 106
 Algeria
 unconventional warfare, 62, 63, 67, 70, 75
 Arab revolt, 65, 67, 68-69
 see also Lawrence, T. E.
 Arabia, 65, 67
 Army, U. S., 2, 5, 6, 7
 education system, 7, 18, 20
 logistics, 6
 Special Forces, 1, 4-7, 18, 38, 80-81, 82, 90
 activities, 5-6
 leadership qualities, 5, 85-87
 skills and characteristics, 4-5, 85-87
 tasks, 4
 special warfare, 1, 2, 82-92 *passim*
 counterinsurgency operations, 1, 2, 5-6, 7,
 18, 55, 74, 84, 87
 psychological warfare, 2, 7
 unconventional warfare, viii, 1-107
 supplies, 6, 14
 Batista, Fulgencio, 22, 42, 44, 45, 47, 48, 49, 59
 BJELAJAC, SLAVKO N., Unconventional Warfare: American and Soviet Approaches, 74-81
 BOHANNAN, CHARLES T. R., Antiguerrilla Operations, 19-29
 Castro, Fidel, 42, 43-52 *passim*, 59, 78
 Charisma, 42, 45-46
 China, People's Republic of
 unconventional warfare, 21, 32, 58, 63, 70
 Coercion, 94-96, 98
 Cold war, 1, 3-4, 30, 31, 32, 74, 80, 84
 Colombia, 22, 78
 Colonialism, 98, 101
 Communications, 105
 war, 3, 4, 9, 12, 60-61, 74
 Communism, 1, 3-4, 7, 44-45, 71, 73, 78
 Communists, 1, 3, 6, 9, 21, 28, 31, 33, 41, 71,
 73, 76-78, 79-80, 84, 93, 101, 106, 107
 Huk, 19, 21-29 *passim*, 99-100, 104
 Congo, 73
 Consent, 94, 95-96, 98
 Costa Rica, 49
 Crime, 17
 Cuba, 18, 22, 42-52, 63, 70, 75, 78
 antiguerrilla measures, 51
 communism, 44-45, 47, 49, 52
 economic policy, 44
 guerrilla warfare, 43-52, 59
 leadership, 42, 45-46, 50
 middle sectors, 47, 48
 peasantry, 46-47, 48, 50-51
 religion, 44
 revolution, 43-52
 Roman Catholic church, 44, 52
 Sino-Soviet relations, 44
 subversion, 45
 United States relations, 44, 45, 48-50
 De Gaulle, Charles, 32
 Democracy, 88
 Espionage, 23-24, 38-39
 Family, 89
 Foreign policy, U. S., 93-101, 105-106
 asymmetry, 60, 63, 93, 96, 97, 101, 106
 unconventional warfare, 93-101
 France
 unconventional warfare, 25, 32, 66
 Free World, 1, 2, 3-4, 5, 6, 75, 76, 79
 Gangs, juvenile, 17
 Germany, 33, 67, 69, 70, 86, 92
 unconventional warfare, 75
 Great Britain
 unconventional warfare, 21, 39, 63
 GREENSPAN, MORRIS, International Law and Its Protection for Participants in Unconventional Warfare, 30-41
 Guerrilla warfare and guerrillas, 1, 2, 3, 4, 6, 7,
 8-18, 31, 32-33, 47-48, 50, 54, 66-67, 72,
 83, 84, 85-87, 98, 104
 allies, 11, 63
 asymmetry, 60-63
 communications, 9, 12, 57-58, 60-61, 69
 cost, 6
 counterterror, 8, 16, 37-38, 40
 culture, 8, 16, 17, 60-61, 68-69, 82-92 *passim*
 defensive use, 9, 20-29, 75, 91
 demobilization, 15, 18
 escalation, 17
 geography, 8, 11, 36, 48, 55, 57, 68-69
 indigenous people, 11, 14-15, 16, 18, 20, 24,
 33, 46-47, 54, 62-63, 67, 98
 international law, 30-41
 distinctive sign, 30, 35-36, 104
 living conditions, 15, 46
 motivation, 6, 8, 15-17, 61, 82-92 *passim*
 nuclear war, 3, 14
 offensive use, 9, 12, 20-29, 32-33, 54, 68-69,
 75

- strategy, 11-12, 53-64, 68
 supplies, 12, 14, 15, 48, 62, 63
 tactics, 11-12, 53-64, 68, 84
 terrorism, 37-38, 40, 56, 87, 104
 underground, 9-11, 53-64
 weaponry, 6, 8, 11, 13-14, 36, 40, 48, 57, 63, 105
see also Sabotage, Underground movements, Warfare, unconventional
- Huk, 19, 21-29 *passim*, 104
- Ideology, 90
 Imperialism, 98, 101
 Indo-China
 unconventional warfare, 54, 62, 75
 International law, 30-41
 civil and colonial war, 30, 31, 32, 39-40
 Geneva Conventions, 33, 34, 38-39, 40-41, 104
 Hague Conventions, 32, 33, 41
 international war, 30, 31, 32
 Iran
 unconventional warfare, 73, 79
 Italy
 unconventional warfare, 17, 75
- Japan
 unconventional warfare, 22-23, 33, 69-70, 75
- Kennedy, John F., 80
 Khrushchev, Nikita S., 73, 76, 78
 KLING, MERLE, Cuba: A Case Study of a Successful Attempt to Seize Political Power by the Application of Unconventional Warfare, 42-52
 KNORR, KLAUS, Unconventional Warfare: Strategy and Tactics in Internal Political Strife, 53-64
 Korea, 23, 25, 32, 73, 91
- Laos
 unconventional warfare, 25, 57, 73, 75, 78, 106
- Latin America, 100
 guerrilla warfare, 43-52 *passim*
 leadership, 43
 political parties, 46
 revolution, 43-52 *passim*, 78
 unconventional warfare, 78-79
- Lawrence, T. E., 15, 55, 68
- Leadership
 Special Forces, 5, 85-87
 underground movements, 9-11, 15, 18, 35-36, 59
- Magsaysay, Ramon, 19, 25-29, 63, 104
- Malaya
 unconventional warfare, 21, 58, 62, 63, 75
- Mao Tse-tung, 20, 33, 53, 55, 58, 62, 65, 70, 72
- MARSHALL, CHARLES BURTON, Unconventional Warfare as a Concern of American Foreign Policy, 93-101
- Mexico, 51-52
- Napoleon Bonaparte, 2
- Nixon, Richard M., 48
- Peaceful coexistence, 74, 78-80
- Philippines, 21-29 *passim*, 63, 86, 104
 antiguerrilla warfare, 19-29, 37-38
 area clearance, 19, 20, 21-22
 conventional military action, 19, 20, 22-23
 co-ordinated approach, 17, 19, 20, 28-29
 attraction program, 26-27
 combat operations, 27-28
 "stealing their thunder," 25-28
 extermination, 19, 20, 21, 28
 indigenous population, 19, 20, 24
 intelligence, 22, 23-24, 27-28
 leadership, 19, 25-29 *passim*
 mass communications, 21-22, 26-27, 29
 surrender, 19, 20, 24-25, 28
 unconventional military action, 23-24
 Huk, 19, 21-29 *passim*, 104
- Poland
 underground movement, 9, 16
- Portugal, 2
- Preventive medicine, 4
- Propaganda, 21-22, 26-27, 30, 31, 38-39, 50, 60-61
- Revolution and revolutionary movements, 8, 15, 31, 66, 67-68
 rising expectations, 99
 unconventional warfare, 67-68, 75, 78-80
 see also Underground movements
- RHYNE, RUSSELL, Appendix: Unconventional Warfare—Problems and Answers, 102-107
 —, Patterns of Subversion by Violence, 65-73
- Sabotage and saboteurs, 8-18, 30, 31, 56
 defensive use, 9
 international law, 38-39
 living conditions, 15
 motivation, 15-17
 offensive use, 9
 strategy, 12-13
 tactics, 12-13
 underground, 9-11
 weaponry, 13-14
- Spain, 2, 66, 70
- Special Forces, 1, 4-7, 18, 38, 80-81, 82, 90
 activities, 5-6
 leadership qualities, 5, 85-87
 skills and characteristics, 4-5, 85-87
 tasks, 4

- Special warfare, 1, 2, 82-92 *passim*
 counterinsurgency operations, 1, 2, 5-6, 7, 18, 55, 74, 84, 87
 psychological warfare, 2, 7
 unconventional warfare, viii, 1-107
- Stalin, Joseph, 78
- Subversion, 1, 2, 31, 38-39, 45, 65-73
 Arab revolt, 65, 67, 68-69
 Communist synthesis, 70-73
 guerrilla operations, 66-67
 Japan, 69-70
 Nazis in Germany, 69
 revolution, 66, 67-68
see also Lawrence, T. E., Mao Tse-tung
- Transportation
 war, 3, 14, 57-58, 68
- Tunisia, 79
- Turkey, 68
- Underdeveloped areas, 65, 67, 70-71
- Underground movements, 8-18 *passim*, 30, 67
 aggression, 9, 10
 bases, 17
 escalation, 17
 frustration, 9-10, 16, 17
 leadership, 9-11, 15, 59
 government-in-exile, 10, 32
 international law, 35-36
 military, 10-11
 political, 10, 11, 15, 18
 organization, 9-11, 34
 centralization, 10
 international law, 33-35
 Poland, 9
 recruitment, 9, 15-17 *passim*
- Union of Soviet Socialist Republics
 unconventional warfare, 11, 14, 16, 21, 33, 67, 69, 74-81 *passim*, 86
- United Nations, viii, 101
- United States of America
 Army, 2, 5, 6, 7, 14, 18, 20
 Special Forces, 1, 4-7, 18, 80-81, 82, 85-87, 90
 foreign policy, 93-101
 unconventional warfare, 39, 74-81 *passim*
 values and standards, 82-92
- Values and standards, 82-92 *passim*
 democracy, 88
 fair play, 89
 individual, 82, 88-89, 92
- Vietnam
 unconventional warfare, 11, 14, 16, 21, 33, 67, 69, 74-81 *passim*, 86
- War, viii, 2, 75, 93, 95
 brush-fire war, 1, 3, 4
 cadre, 9, 10, 84
 civil and colonial war, 30, 31, 95-96
 unconventional warfare, 32, 39-40, 53-64
 cold war, 1, 3-4, 30, 31, 32, 74, 80, 84
 command and control, 3, 8, 9, 63, 76
 communications, 3, 4, 9, 12, 60-61, 74
 conventional, 3, 19, 20, 22-23, 74, 93, 96-97
 international war, 30, 31, 95-96
 unconventional warfare, 32
 logistics, 3, 6, 9, 14, 63
 military intelligence, 2, 4, 9, 22, 63
 nuclear, 2-3
 strategy, 3, 6
 guerrilla, 11-12
 internal political strife, 53-64
 sabotage, 12-13
 supplies, 3, 6, 12, 14, 63, 76
 tactics, 2-3, 5
 guerrilla, 11-12
 internal political strife, 53-64
 sabotage, 12-13
 transportation, 3, 14, 57-58, 76
 weapons, 75
see also Warfare, unconventional
- War crimes, 21
- Warfare, unconventional, viii, 1-107
 Algeria, 62, 63, 67, 70, 75
 antiguerrilla, 3, 19-29, 37-38, 51
 asymmetry, 60, 63, 93, 96, 97, 101, 106
 China, People's Republic of, 21, 32, 58, 63, 70
 conventional, 1, 3
 cost, 6, 14, 23
 counter guerrilla, 1, 3, 4, 5-6, 55, 56, 66, 72, 83, 84, 86
 counterinsurgency, 1, 2, 5-6, 7, 18, 55, 74, 84, 87
 defensive use, 9, 20-29
 escape and evasion, 1, 2, 20, 22-23
 France, 25, 32, 66
 Germany, 75
 Great Britain, 21, 39, 63
 guerrilla, 1, 2, 3, 4, 6, 7, 8-18, 31, 32-33, 47-48, 50, 54, 66-67, 72, 83, 84, 85-87, 98, 104
see also Guerrilla warfare and guerrillas
 Indo-China, 54, 62, 75
 international law, 30-41
 civil and colonial war, 30, 31, 32, 39-40
 Geneva Conventions, 33, 34, 38-39, 40-41, 104
 Hague Conventions, 32, 33, 41
 international war, 30, 31, 32
 Iran, 73, 79
 Italy, 17, 75
 Japan, 22-23, 33, 69-70, 75
 Laos, 25, 57, 73, 75, 78, 106
 Malaya, 21, 58, 62, 63, 75
 nuclear, 2-3, 14
 offensive uses, 5-6, 9, 12, 20-29, 32-33, 54

- political confrontation, 25-28, 59-60
- psychological warfare, 2, 7
- sabotage, 8-18, 30, 31, 38-39, 56
- Special Forces, 1, 4-7, 18, 38, 80-81, 85-87, 90
- special warfare, 1, 2, 82-92 *passim*
- subversion, 1, 2, 31, 38-39, 45, 65-73
 - Arab revolt, 65, 67, 68-69
 - Japan, 69-70
 - Nazis in Germany, 69
- Union of Soviet Socialist Republics, 11, 14, 16, 21, 33, 67, 69, 74-81 *passim*, 86
- Vietnam, 11, 14, 16, 21, 33, 67, 69, 74-81 *passim*, 86
- weapons, 6, 8, 11, 13-14, 36, 40, 48, 57, 63, 75, 105
- Yugoslavia, 58
- WILLIAMS, ROBIN M., JR., Are Americans and Their Cultural Values Adaptable to the Concept and Techniques of Unconventional Warfare?, 82-92
- World War II, 21, 22, 32, 76, 77, 78, 87, 91, 104
 - unconventional warfare, 9, 14, 16, 33, 67, 75, 86
- YARBOROUGH, WILLIAM P., Unconventional Warfare: One Military View, 1-7
- Yugoslavia
 - unconventional warfare, 58
- ZAWODNY, J. K., Guerrilla and Sabotage: Organization, Operations, Motivations, Escalation, 8-18

Vol. 342, July 1962

INDEX

INDEX

- Afghanistan, 90
- Africa, 59, 61, 63, 66, 74, 101-102, 122, 124, 125, 130, 134, 137, 156, 157
 - colonialism, 2, 13-15, 21
 - Commission for Technical Cooperation in Africa South of the Sahara, 1, 7-8
 - communications, 4
 - communism, 9-20, 63, 64
 - French West Africa, 11-12
 - democracy, 12-13, 15, 16-17
 - mid-Africa, 1-8, 9-20
 - nationalism, 21, 26-29
 - Pan-Africanism, 1, 2, 3, 7-8, 21, 22, 29
 - Conference of Independent African States, 7
 - meetings, 7
 - regional groupings, 1, 3-7
 - Casablanca group, 1, 4, 7
 - cultural relations, 6-7
 - East African Common Services Organization, 1, 4, 29
 - economic programs, 5-6
 - industrialization, 6
 - Lagos group, 1, 4, 7
 - meetings, 4-5
 - Union Africaine et Malgache, 1, 4, 5-6, 7
 - transportation, 4, 5-6
 - tribalism, 21, 22, 23, 24-25, 26-27, 64
 - United Nations Economic Commission for Africa, 1, 7-8
 - see also* Mid-Africa, Nationalism, Pan-Africanism, Tribalism, individual countries
- Agriculture
 - Japan, 91, 92, 94
 - Latin America, 35-36, 54, 56, 57, 135
 - Taiwan, 92
 - Thailand, 96, 102
 - U. S. S. R., 91-92
 - Vietnam, 95
- Algeria, 29, 60, 160
- Alliance for Progress, 30, 31-32, 33, 38-39, 40-41, 50-51, 52-53, 72, 158
- Angola, 2, 23, 25, 29, 66
- Argentina, 35-36, 37, 39-40, 45, 57, 135
- Armament race, 80, 81-82, 83, 155
- Armed forces, U. S., 70
- Asia, 59, 61, 66, 74, 101-102, 105-110, 122, 134, 135, 156, 157
 - colonialism, 107
 - Communist penetration, 89, 90, 95-96, 105
 - education, 89, 90, 91
 - food, 89, 91, 92
 - housing, 89, 91
 - nationalism, 91
 - rising expectations, 89, 91
- Atlantic community, 80, 84-85, 96, 111-122, 124, 127-128, 144
 - defense, 84, 118, 127-128
 - diplomacy, 84
 - economic assistance, 84
 - monetary affairs, 84, 111, 118
 - Operation Dumbbell, 112-115
 - alternatives, 115, 117-118
 - time factor, 117, 118
 - trade and commerce, 111, 118
 - union proposals, 111-122
 - see also* Europe, Foreign Policy, U. S., North Atlantic Treaty Organization
- Australia, 135
- Austria, 1-2, 73, 120, 136
- Azikiwe, Nnamdi, 15, 17, 22, 25
- BASCOM, WILLIAM R., Tribalism, Nationalism, and Pan-Africanism, 21-29
- BELAUNDE, VÍCTOR ANDRÉS, The Economic Basis of Politics in Latin America, 54-58
- Belgium, 8, 24, 25, 113, 159
- Berlin, 62, 71, 72, 131, 148, 159
- Bolivia, 33, 57
- Brazil, 57
- Burma, 65, 102, 106, 109
- Burundi, 23, 29
- Cameroons, 4, 23, 28
- Cameroun, 23, 28
- Canada, 93, 95, 100, 103, 113, 121, 122, 135, 136
- Capital
 - European Economic Community, 132-133
 - Latin America, 57-58
- Capitalism, 61, 97, 154, 155, 158
- Central African Republic, 4, 23
- Chad, 4, 23
- Chile, 45, 57
- China, 102, 107
 - see also* China, People's Republic of, China, Republic of, Taiwan
- China, People's Republic of, 37, 59, 62, 64, 65, 72, 100, 105, 107, 153, 159-160
 - agriculture, 91, 92, 102
 - commune system
 - collapse, 91, 92
 - communism, 90, 98
 - economic assistance, 12
 - Latin America, 51-52
 - Southeast Asia, 106

- China, Republic of, 100
 - see also* Taiwan
- Churchill, Winston S., 81, 158, 159
- CLARK, JOSEPH S., The Influence of Congress in the Formulation of Disarmament Policy, 147-153
- CLEVELAND, HARLAN, The Future Role of the United States in the United Nations, 69-79
- Cold war, 2, 3, 9, 13, 15, 61, 106, 107, 110, 157, 160
- Colombia, 57
- Colonialism, 97, 116, 159
 - Africa, 2, 14-15, 21
 - Asia, 107
 - Latin America, 55-56
 - United Nations, 75-76
 - see also* Imperialism
- Communications
 - Africa, 4
- Communism, 15-16, 37, 60, 65, 83, 85, 89, 97, 98, 100, 154, 155-156, 158-159
 - Africa, 9-20, 63, 64
 - French West Africa, 11-12
 - Asia, 90, 105-110
 - ethnic-linguistic appeals, 105, 106
 - Europe, 90
 - incendiarism, 59, 63, 65, 66
 - Latin America, 31, 33, 37, 40, 42, 45, 51-52, 148
 - underdeveloped areas, 9-20 *passim*, 59, 63, 90
 - United States foreign policy, 59-68, 105-110
- Congo, 2, 14, 21, 23-25, 28, 65, 70, 71, 73, 84, 159
- Congo, Republic of (Brazzaville), 4, 23
- Congo, Republic of the (Leopoldville), 4, 24
- Cuba, 37, 63, 64, 66, 124, 142
- Czechoslovakia, 12, 65, 120, 123, 128-129
 - economic assistance, 12
- Dahomey, 4, 23, 29
- De Gaulle, Charles, 13, 126, 127, 160
- Democracy, 15, 16-17, 20, 55, 117, 154, 156-157, 158, 160
 - Africa, 9-20
 - Latin America, 54, 55, 58
 - one-party democracy, 12-13, 19-20, 23, 157
- Denmark, 125
- Disarmament, 59, 61, 71, 72, 76, 77, 85-86
 - Arms Control and Disarmament Agency, U. S., 80, 81, 86, 88, 149, 151
 - conferences, 81, 86, 87, 115, 148, 149
 - military or security soundness, 87
 - negotiability, 88
 - U. S. S. R., 61, 80, 88
 - verification, 87, 150
- DOVE-EDWIN, GEORGE, Questions and Answers to UDOCHI, JULIUS MOMO, The Conflict Involving Communism in Mid-Africa, 17-20
- Economic assistance, 19
 - China, People's Republic of, 12
 - Czechoslovakia, 12
 - Ethiopia, 12
 - Ghana, 12
 - Guinea, 12-13
 - Latin America, 32, 99
 - Mali, 12
 - Nigeria, 12
 - Poland, 12
 - U. S. S. R., 12, 109
 - United States, 98-100, 109-110
- Economic development
 - Latin America, 32, 54-58
- Education
 - exchange, 33, 128
 - Latin America, 31, 33, 36, 40, 44, 51, 52, 54, 58
 - Philippines, 92-93
 - Taiwan, 92
 - Vietnam, 95
- Egypt, 23, 64, 70
- Eisenhower, Dwight D., 158-159
- Elites
 - Latin America, 31-32, 39, 49
- Equador, 57
- Eritrea, 23, 28
- Ethiopia, 2, 4, 7, 12, 22-23, 27, 28
 - economic assistance, 12
- Europe, 60, 89, 90, 95, 101, 113, 124, 127-128
 - Common Market, 90, 93, 94, 113-114, 117, 125, 127, 128, 129, 130, 131, 133-134, 135, 136, 155
 - economic unity, 130-137
 - Operation Dumbbell, 112-155
 - alternatives, 115, 117-118
 - time factor, 117, 118
 - political union, 111-122, 130, 131
 - see also* specific countries
- European Economic Community, 7, 67, 90, 113-114, 130-137 *passim*
 - capital, 132-133
 - labor, 132, 133
 - monetary policy, 133
 - trade discrimination, 131-132
 - see also* Europe, Common Market
- FISCHER, LOUIS, Has the United States Overextended Its Commitments to Resist Communism?, 59-68
- Foreign policy, U. S., viii-160
 - Africa, 1-8, 25, 101-102
 - Asia, 89-104, 105-110
 - Berlin, 62, 72
 - communism, 59-68, 105-110
 - Congress, 147-153

- disarmament, 59, 61, 71, 72, 76, 77, 85-86
 Arms Control and Disarmament Agency,
 80, 81, 86, 88, 149, 151
 conferences, 81, 86, 87, 115, 148, 149
 criteria of acceptability, 87-88
 military and security soundness, 87
 negotiability, 88
 verification, 87, 150
 European political union, 111-112
 great-power confrontations, 72, 82, 86, 97
 Hungary, 62
 Kennedy Administration, 138-146
 Korea, 62
 Latin America, 30-41, 42, 99, 101-102
 Alliance for Progress, 30, 31-32, 33, 38-39,
 40-41, 50-51, 52-53, 72, 158
 Marshall Plan, 60, 90, 93, 118, 125
 New Frontier, 138-147
 Organization for Economic Cooperation and
 Development, 130, 133, 134, 136
 Trade Expansion Program, 93-94
 United Nations, 69-79, 118, 142, 149, 151
 Decade of Development, 71, 78, 151
 FOSTER, WILLIAM C., Arms Control and Dis-
 armament in a Divided World, 80-88
 Foundations, 36-37
 France, 8, 13, 28, 60, 113, 115, 116, 117, 118,
 122, 123, 125, 128, 133, 135-136, 149, 158,
 159, 160
 nuclear program, 126
 Free World, 82, 83, 85, 93, 144, 155, 157
 Frondizi, Arturo, 39
- Gabon, 4, 23, 26
 Germany, 60, 63, 65, 66, 101, 113, 117, 118,
 120, 125, 127, 128, 148
 Berlin, 62, 71, 72, 131, 148, 159
 Ghana, 4, 7, 12, 16, 21, 22, 23, 25, 27, 28, 29,
 157
 economic assistance, 12
 Great Britain, 8, 28, 60, 67, 91, 103, 107, 113,
 115, 116, 117, 122, 123, 125, 127, 128, 131,
 136, 149, 155, 157, 159
 nuclear program, 126
 Greece, 70, 124, 131
 guerrilla warfare, 96
 Guerrilla warfare and guerrillas, 72, 104
 Vietnam, 95
 Civic Action Teams, 95
 United States assistance, 95-96
 Guinea, 4, 12-13, 23, 25, 29, 65
 economic assistance, 12-13
- Hamarskjold, Dag, 68, 71, 78
 HARRIMAN, W. AVERELL, The United States
 and the Far East, 89-104
 HAUGE, GABRIEL, The United States Faces
 Economic Unity in Europe, 130-137
- Health
 Latin America, 31, 33, 40, 58
 Housing
 Latin America, 31, 58
 Hungary, 62, 67-68 *passim*
 Imre Nagy regime, 68
- Ideology and ideologies, 82-83, 158
 Imperialism, 14-15, 59, 82, 97, 100, 154, 155,
 156
 Communist, 9, 10, 106, 154-160 *passim*
 Latin America, 43-44
 responsibility, 157-159
 U. S. S. R., 9, 10, 61-62, 82, 124, 154
 Western, 9, 10, 154-160 *passim*
see also Colonialism
 India, 62, 64, 90, 103, 104, 105, 106, 107, 158
 Goa, 103
 Indo-China, 124
 Indonesia, 60, 65, 70, 103, 106
 Industrialization
 Latin America, 54, 56-57
 underdeveloped areas, 134
 International Organizations
 Commission for Technical Cooperation in
 Africa South of the Sahara, 1, 7-8
 Development Assistance Committee, 95
 North Atlantic Treaty Organization, 67, 72,
 94, 101, 111, 115, 117, 118, 119, 120,
 123-129, 130, 135, 136
see also North Atlantic Treaty Organiza-
 tion
 Organization for Economic Cooperation and
 Development, 130, 133, 134, 136
 Organization of American States, 38, 72
 Iran, 64, 90
 Israel, 70, 131
 Italy, 73, 104, 113, 117, 123, 132, 149
 Ivory Coast, 4, 23, 29
- Japan, 61, 62, 67, 90, 91, 95, 100, 107, 135,
 136, 149
 agriculture, 91, 92, 94
 economic growth, 91, 93
 industry, 91, 93, 94
 land reform, 91
 trade and commerce, 93, 94, 97, 130
 JOHNSTONE, WILLIAM C., The Appeals of
 Communism in Asia, 105-110
- Kashmir, 70, 73
 Kennedy, John F., 2, 3, 30, 31, 62, 63, 64, 65,
 71, 76, 81, 83, 84, 85, 86, 93, 96, 97, 100,
 102, 104, 131, 138-146 *passim*
 Kenya, 2, 4, 23, 27, 29
 Khrushchev, Nikita S., 61, 62, 63, 65, 81, 84,
 85, 91, 97, 102, 150, 159
 Korea, 62, 70, 90, 94, 99, 100, 101, 107, 124,
 158

- Labor
 European Economic Community, 132, 133
 Latin America, 42, 44, 45-46, 56
 Labor unions, 45-46
 Laos, 63, 72, 91, 102, 104, 105, 107, 157
 civil war, 96-97
 Communists, 96
 Latin America, 29, 59, 61, 63, 66, 101-102, 122, 124, 130, 135, 137
 agriculture, 35-36, 54, 56, 57, 135
 Alliance for Progress, 30, 31-32, 33, 38-39, 40-41, 50-51, 52-53, 72, 158
 aristocracy, 42, 43, 44, 45
 capital, 57-58
 Catholic church, 42, 43, 44, 45
 colonialism, 55-56
 communism, 31, 33, 37, 40, 42, 45, 51-52, 148
 democracy, 54, 55, 58
 economic assistance, 32, 99
 economic development, 32, 54-58
 Inter-American Development Bank, 32
 trade and commerce, 32, 54, 55
 education, 31, 33, 36, 40, 44, 51, 52, 54, 58
 elites, 31-32, 39, 49
 geography, 54, 55-56, 58
 health, 31, 33, 40, 58
 housing, 31, 58
 imperialism, 43-44
 Indians, 43, 45, 58
 industrialization, 54, 56-57
 labor, 42, 44, 45-46, 56
 masses, 44, 45, 52, 56
 middle sectors, 42, 45, 54, 56
 military, 42, 43, 44, 45
 Negroes, 43, 45
 people-to-people programs, 33, 36
 political co-operation, 32
 political institutions, 42, 43, 44, 45, 54
 campaigns, 48
 constitutions, 47
 dictators, 48-49
 elections, 48
 franchise, 47
 political groups, 47-48
 political parties, 42, 47-48
 population, 46
 presidents, 48
 regional meetings, 31, 32-33 *passim*, 37, 51
 revolution, 42-51 *passim*, 52-53
 standard of living, 46
 student ferment, 46
 urbanization, 35, 54
 Lebanon, 70
 Liberia, 4, 23
 Libya, 23
 Malagasy Republic, 4, 23
 Malaria, 33
 Malaya, 65, 106
 guerrilla warfare, 95-96
 Mali, 4, 12, 23, 28, 29
 economic assistance, 12
 Manpower
 European Economic Community, 132, 133
 MARSHALL, CHARLES BERTON, Making Foreign Policy on the New Frontier, 138-146
 Marshall Plan, 60, 90, 93, 118, 125
 Masses
 Latin America, 44, 45, 52, 56
 Mauritania, 4, 23
 Mexico, 38, 45, 57, 64, 157
 Mid-Africa, 1-8, 9-20
 Casablanca group, 1, 4, 7
 East African Common Services Organization, 1, 4, 29
 Lagos group, 1, 4, 7
 regional groupings, 1, 3-7
 cultural relations, 6-7
 economic programs, 5-6
 industrialization, 6
 meetings, 4-5
 Union Africaine et Malgache, 1, 4, 5-6, 7
 see also Africa, Pan-Africanism, Tribalism, individual countries
 Middle classes or sectors
 Latin America, 42, 45, 54, 56
 Middle East, 70, 71, 73, 74, 124, 125, 131, 134
 see also specific countries
 Morocco, 4, 23, 29
 Mozambique, 2, 29
 Nationalism
 Africa, 21, 26-29
 Negroes
 Latin America, 43, 45
 Netherlands, 60, 103, 113, 117, 133
 New Frontier foreign policy, 138-147
 New Guinea, 73, 103
 New Zealand, 135
 NIEBUHR, REINHOLD, American Hegemony and the Prospects for Peace, 154-160
 Niger, 4, 23, 29
 Nigeria, 4, 12, 18-19, 20, 21, 22, 23, 25-26, 27, 29
 economic assistance, 12
 Nkrumah, Kwame, 18, 23
 Nonalignment, 3, 15-16, 87, 106-107
 see also Uncommittedness
 North Atlantic Treaty Organization, 67, 72, 94, 101, 111, 115, 117, 118, 119, 120, 123-129, 130, 135, 136
 adequacy, 123-129 *passim*
 Communist challenge, 123, 124-125
 defense posture, 123, 125
 European unity, 124, 125
 French view, 123, 124, 127
 membership, 123

- nuclear weapons, 123, 125-127
 - purpose, 123
- Norway, 124
- Nuclear weapons, 62, 71, 73, 75, 76, 77, 80,
 - 81-82, 106, 125-126
 - explosive power, 81-82
 - speed of delivery, 82
 - standoff, 80, 83-84, 85, 144, 155, 157
 - testing, 148, 150
- Nyasaland, 23, 29
- Nyerere, Julius, 12-13
- Organization for Economic Cooperation and Development, 130, 133, 134, 136
- Organization of American States, 38, 72
- Pakistan, 62, 90, 94, 106
- Palestine, 70
- Pan-Africanism, 1, 2, 3, 7-8, 21, 22, 29
 - Conference of Independent African States, 7
 - meetings, 7
- Peru, 56, 57
- Philippines, 91, 107
 - democracy, 92
 - education, 92-93
- Poland, 12, 92, 103, 120, 128-129
 - economic assistance, 12
- Political parties and systems
 - Africa, 9-20, 23-26 *passim*, 27
 - Latin America, 42, 47-48
 - one-party democracy, 12-13, 19-20, 23, 26
- Population
 - Latin America, 46
 - underdeveloped areas, 94-95
 - United States, 94-95
- Portugal, 8, 14, 23, 28, 29, 43, 60
- Revolution and revolutionary movements, 64,
 - 66
 - Africa, 63
 - Latin America, 42-51 *passim*, 52-53
 - nationalism, 74
 - rising expectations, 66, 98
- Rhodesia, 15, 23, 25, 29
 - Northern Rhodesia, 2
- Roman Catholic church
 - Latin America, 42, 43, 44, 45
- Roosevelt, Franklin D., 159
- Ruanda, 23, 29
- RUBOTTOM, ROY R., JR., The Goals of United States Policy in Latin America, 30-41
- Saudi Arabia, 158
- Self-government, 75, 157, 158
 - Africa, 22, 23
- Senegal, 2, 4, 23
- Sierre Leone, 4, 23
- Smallpox, 33
- Somalia, 4, 23, 27, 28
- Southeast Asia, 89, 90, 91, 104, 105-110
 - Communist penetration, 89, 90, 95-97, 148
 - nation-building, 106-107
- Southeast Asia Treaty Organization, 96, 104
- Spain, 14, 28, 43, 131
- Standard of living
 - Latin America, 46
- Stevenson, Adlai E., 70, 142
- STREIT, CLARENCE K., Prudent Limits to an American Commitment on European Political Union, 111-122
- Sudan, 4, 23
- Suez, 70, 116, 159
- Sweden, 136
- Switzerland, 136
- Taiwan, 92
 - agriculture, 92
 - economic growth, 92
 - education, 92
 - industry, 92
 - land reform, 92
- Tanganyika, 2, 4, 12-13, 23, 29
- Thailand, 96, 104, 106
 - agriculture, 96, 102
 - Communist penetration, 96
- Thant, U, 103
- Togo, 4, 23, 27
- Touré, Sekou, 13, 23, 65
- Transportation
 - Africa, 4, 5-6
- Tribalism
 - Africa, 21, 22, 23, 24-25, 26-27, 64
- Tunisia, 23, 157
- Turkey, 124, 131
- UDOCHI, JULIUS MOMO, The Conflict Involving Communism in Mid-Africa, 9-20
- Uganda, 2, 4, 23, 29
- Uncommittedness, 3, 15-16, 87, 106-107
 - see also* Nonalignment
- Underdeveloped areas, 59, 71-72, 78, 94, 130,
 - 144
 - Communists, 9-20 *passim*, 59, 63, 90
 - gross national product, 94-95
 - industrialization, 134
 - nation-building, 71, 73, 74-76 *passim*, 77-78, 134
 - needs, 90
 - population, 94-95
- Union of South Africa, 8, 15, 23, 29
- Union of Soviet Socialist Republics, 25, 59, 60,
 - 82, 97, 103
 - agriculture, 91-92
 - disarmament, 61, 80, 88
 - economic assistance, 12, 109
 - economic system, 61, 64, 91, 97, 98, 154, 155-156
 - evolution, 84, 85, 97

- foreign policy, 62, 63-65, 68, 83-84, 90, 120, 124, 158-160
- imperialism, 9, 10, 61-62, 82, 124, 154
- incendiarism, 59, 63, 65, 66
- Iron Curtain, 84, 124, 137, 144
- Southeast Asia, 96, 106
- United Nations, 70
 - Troika proposal, 71
- United Arab Republic, 4
- United Nations, 2, 19, 25, 26, 29, 69-79, 84-85, 101, 118
 - armed forces, 76-77
 - colonialism, 75-76
 - Decade of Development, 71, 78, 151
 - disarmament, 71, 76, 77, 81, 150
 - Economic Commission for Africa, 1, 7-8
 - executive operations, 70, 78, 79
 - food, 71-72, 92
 - Food and Agricultural Organization, 92
 - General Assembly, 71, 73, 75, 76, 78, 79, 81
 - nation-building, 71, 73, 74-76 *passim*, 77-78
 - outer space, 71
 - peace and security operations, 70-71, 76-77, 84, 87, 150
 - preventive diplomacy, 74
 - Secretary-General, 71, 73, 78
 - Security Council, 71, 73, 78
 - specialized agencies, 71, 78
 - Trusteeship Council, 75
 - underdeveloped areas, 71-72
 - Uniting for Peace, 71
 - World Health Organization, 33
- United States of America, 59, 116, 118
 - armed forces, 70
 - Arms Control and Disarmament Agency, 80, 81, 86, 88
 - Central Intelligence Agency, 25
 - Congress, 147-153
 - Constitution, 111-122 *passim*
 - economic assistance, 98-100, 109-110
 - economic system, 61, 99
 - frontier, 54-55, 58
 - gross national product, 94-95
 - New Frontier, 138-147
 - population, 94-95
 - President, 140, 142
 - Secretary of State, 140-142
 - values and standards, 30, 31, 35, 41, 97
- Upper Volta, 4, 23, 29
- Urbanization
 - Latin America, 35, 54
- Uruguay, 45, 57
- Values and standards, 30, 31, 35, 41, 97
- Venezuela, 57
- Vietnam, 63, 72, 91, 95, 96, 101, 102, 103-104, 106, 107, 158
 - agriculture, 95
 - education, 95
 - guerrilla warfare, 95
 - Civic Action Teams, 95
 - United States assistance, 95-96
- War, 88
 - cold war, 2, 3, 9, 13, 15, 61, 106, 107, 110, 157, 160
 - conventional, 63, 126
- Warfare, unconventional
 - Greece, 96
 - Malaya, 95-96
 - Vietnam, 95
- WILGUS, A. CURTIS, The Chemistry of Political Change in Latin America, 42-53
- WILLIAMS, G. MENNEN, Aids and Obstacles to Political Stability in Mid-Africa, 1-8
- WINCKLER, JEAN-CLAUDE, Is NATO Solid and Is It Otherwise Adequate?, 123-129
- World war, 62, 88
- Yugoslavia, 92, 128, 131
- Zanzibar, 2, 28, 29

INDEX

- Administration, 17, 120-121
see also Management
- Advertising, 8, 20, 23, 25, 41, 42, 65, 109, 112, 113-114
 irresponsibility, 65, 69
- Affluence, 23, 43, 85, 121
- Automobiles, 82-83, 92, 113
- Behavioral science, 1, 2, 6-8, 16-18, 19
- Business enterprise, ix-141
 big business, ix, 2, 8-9, 13, 27, 28, 41, 43, 110-117
 community relations, 119-127
 competitive equilibrium, 20, 40, 56, 57, 98, 110
 consumer right, 21, 57, 92, 98, 114, 139
 corporate statesmanship, 49-50, 55, 56-58, 59, 60, 61, 62, 63, 76
 dealers, 2, 3, 41
 employees, 2, 3, 13, 41, 42, 87, 92, 98, 114
 labor force, 2, 57
 executives, 2, 3, 62, 63, 76
 family business, 87, 120
 foreign investment, 48-54, 120
 protection, 52, 53-54
 goals and purposes, 1-9, 20, 39-47, 49, 55-64, 84, 119
 satisficing, 3-4, 9
 government role, 48-54, 56, 57
 intellectuals' shortfall, 68
 law, 32-38, 59, 69, 75, 84, 85, 93, 109, 139
 legal relationships, 13-14
 managers, 6-8, 42, 55, 56, 57, 61, 67, 70, 72, 73-74, 76
 conflict of interests, 82-83, 86, 92, 121-125, 126, 139
 oligopoly, 2, 109-117 *passim*
 plant location, 62, 118-128
 runaway shop, 99-103
 producer privilege, 21
 profit maximization, 1, 2, 3, 4, 20, 28, 39, 56, 58, 62, 65, 92
 publicly held corporation, 87
 restraint, 1, 5, 6-7, 45-46
 social responsibility, 20, 28, 37-38, 43-44, 55-64, 70-71, 76, 139-140
 social welfare, 20, 28, 30, 31, 57, 59-60, 118
 stockholders, 2, 3, 13, 41, 42, 47, 57, 72, 76, 84-94, 98, 114, 117
 derivative suit, 86, 88-89
 interests and expectations, 85-94 *passim*
 voting, 85, 88, 91
 suppliers, 2, 41, 57, 92, 114, 139
- Business ethics, ix-141
 Business Ethics Advisory Council, 128-141
 irresponsibility, 21-24 *passim*, 38, 65-74, 118
 gambling on law, 32-38 *passim*
 legal observance, 32-38, 55, 58, 59, 69
 philosophy, 10-19
 values and standards, 41, 42, 44, 65, 66, 73-74, 96, 116-117, 119, 120, 121, 130, 133, 138-139
 conflicts, 121-125
 co-operation, 5, 6
 democracy, 44-45
 fair play, 1, 5
 mutual restraint, 1, 5, 6-7, 45-46
 profit maximization, 1, 2, 3, 4, 20, 28, 39, 56, 58, 62, 65, 92
 responsibility, 20, 21, 138-139
 self-interest, 5, 122-123
 white-collar thieves, 21, 22
- Business Ethics Advisory Council, 128-141
 Business statesmanship, 49-50, 55, 56-58, 59, 60, 61, 62, 63, 76
- Capital, 24, 28
 international movement, 48-54
- Capitalism, 9, 96, 98, 119
- Cold war, 65, 72
- Colonialism, 51
- Commerce, viii, 50-51, 53
- Communications
 Federal Communications Commission, 59
 television, 59
- Computers, 4-5, 6, 7
- Construction, 35
- Consumer, 4, 15, 26, 41, 69-70
- Consumption, 23, 24
- Corporation law, 32-38, 59, 75, 85, 109, 139
 ethical obligations, 34, 69, 84, 93
 gambling on meaning, 36-37
 uncertainty, 33-34
- Corporations, ix-x
 internal controls, 75-83
 legal theory, 2, 40-41, 76, 84, 119
- Crime, U. S.
 antitrust action, 58-59, 115-116
- Democracy, 44-45, 73-74, 95, 97
- Disarmament, 65, 73
- Economic development
 foreign private investment, 48-54, 65
- Economic recession, 4

- Education, U. S., 6, 18, 23, 44
 - higher, 23
- Electrical supply industry, 6, 8, 106, 115-116
 - antitrust action, 75, 77-80, 115-116
- Employment, 24, 29, 41, 44, 71-72, 110
 - discriminatory practices, 104, 105-106
- European Economic Community, 28, 29
- Family, 6
- FERRY, W. H., Forms of Irresponsibility, 65-74
- Foundations, 46
 - tax deductions, 59-60
- Free enterprise, 2, 21
 - see also* Business enterprise, Values and standards
- Game theory, 1, 2, 5-6, 8, 59
- Ghana
 - economic development, 50
- GLUCK, SAMUEL E., "Philosophies of Management" in Philosophical Perspective, 10-19
- Goldberg, Arthur J., 98
- Greece
 - economic development, 49
- Haiti, 51
- Health, 44
 - see also* Public health
- Hodges, Luther H., 129-130, 134, 136
- Housing, 23, 44
- Ideology and ideologies, 52-53, 109
- Income, 23
 - high-income group, 23
 - low-income group, 23
- Industrialization, ix
- Industry, ix
 - aircraft, 81-82
 - automobiles, 82-83, 92, 113
 - construction, 35
 - electrical supply, 6, 8, 106, 115-116
 - antitrust action, 75, 77-80, 115-116
 - steel, 13, 35, 58, 64, 106, 107, 113, 115, 116-117
 - steel forgings antitrust action, 81
 - transportation, 107
 - water, 106
- Inflation, 20, 28, 57, 62, 104, 106, 107, 116
- Investment, 41
 - foreign, 48-54, 65
 - protection, 52, 53-54
- JOHNSON, HAROLD L., Alternative Views of Big Business Goals and Purposes, 1-9
- KARIEL, HENRY S., The Corporation and the Public Interest, 39-47
- Kefauver, Estes
 - Senate Judiciary Committee Subcommittee on Antitrust and Monopoly, 77, 79, 80, 81, 116
- Kennedy, John F., 72-73, 116, 134, 135
- KIRKPATRICK, W. WALLACE, The Adequacy of Internal Corporate Controls, 75-83
- KREPS, THEODORE J., Measurement of the Social Performance of Business, 20-31
- Labor, 12, 15, 16, 23, 28, 123
 - featherbedding, 20, 70, 119
- Labor law and legislation, 109, 111
 - antitrust enforcement, 75, 77-81, 115
 - Clayton Act, 111
 - Federal Trade Commission Act, 111
 - Labor Management Relations Act, 101
 - National Labor Relations Act, 97, 102
 - Sherman Act, 77-81 *passim*, 111, 115
- Labor-management relations, 8, 97, 102, 104-108, 116
 - antisocial practices, 104, 105-108
 - collective bargaining, 95, 96, 97, 99
 - contracts, 13, 41, 59, 62, 95, 97, 99, 100-102
 - ethical relation, 95-103
 - government role, 12, 27-28
 - plant location, 62
 - runaway shops, 99-103
 - welfare capitalism, 96
- Labor unions, 4, 12-13, 15, 23, 104-108
 - American Federation of Labor and Congress of Industrial Organizations, 98, 105
 - Automobile, Aircraft and Agricultural Workers of America, United, 100-101, 107
 - job control, 98-99
 - plant removal, 99-102
 - Shoe Workers of America, United, 101-102, 107
 - Teamsters, Chauffeurs, Warehousemen and Helpers of America, International Brotherhood of, 99-100, 107
- Laissez faire*, 7, 9
- Leisure, 43, 45
- LEKACHMAN, ROBERT, Businessmen and Their Rivals, 109-117
- LEYS, WAYNE A. R., Ethics and the Rule of Law, 32-38
- LONG, NORTON E., The Corporation and the Local Community, 118-127
- Management, ix-x, 6-8, 10-19, 41, 76
 - activity, 6-9, 15, 61-62
 - authority and control, 15, 76, 78-80, 81-82, 84, 93-94, 138-139
 - responsibility, 13, 14, 16, 18-19, 65-74 *passim*, 76, 86, 89-90, 93-94
 - social role, 10, 15, 19, 65-74 *passim*, 77
 - structure, 75, 76-77, 78-79, 81-82

- MANNE, HENRY G., Corporate Responsibility, Business Motivation, and Reality, 55-64
- Market, 4, 26, 49, 56, 60-61, 110, 114
- Marxism, 2
- Mass media, 6
- Mass production, 41
- MITZGER, STANLEY D., The Corporation in External Affairs, 48-54
- Morality, 32-38, 58
- Morals, 11, 133
- Nationalism, 52, 121
- NOSSITER, BERNARD D., Some Hidden Costs of Industrial Peace, 104-108
- OBERER, WALTER E., The Corporation and the Rank-and-File Employee, 95-103
- Oligopoly, 2, 109-117 *passim*
- Organization theory, 1, 2-5, 8
- Population, 23
 birth rates, 23
 United States, 23
- Prices, 28, 29, 41, 42, 58, 62, 64, 104, 107, 108
- Pricing, 24, 68, 104, 106-107, 108, 109, 111, 112-113, 114, 116-117
- Profit
 maximization, 1, 2, 3, 4, 20, 28, 39, 56, 58, 62, 65, 92
- Progressive movement, 63
- Public health, 38
- Public relations, 7, 13, 60, 65, 67, 68, 118, 119, 121
 irresponsibility, 65, 69
- Race relations, 57, 105-106, 108
- Religion, 6
- Revolution and revolutionary movements, 27
- Social welfare
 business's role, 20, 28, 30, 31, 57, 59-60, 118
- Socialism, 9
- Socialization, 43
- Standard of living, 66
- Steel, 13, 35, 58, 64, 106, 107, 113, 115, 116-117
 steel forgings antitrust action, 81
- Stock market, 20, 24
- Stockholders, 2, 3, 13, 41, 42, 47, 57, 72, 76, 84-94, 98, 114, 117
 derivative suit, 86, 88-89
 interests and expectations, 85-94 *passim*
 voting, 85, 88, 91
- Styling and packaging, 41, 109, 112, 114
- Taxes, 25, 47, 49
 Internal Revenue Code, 19, 59
 loopholes, 20, 24, 33, 120
- Technology and technological change, 24, 27, 65, 71-72, 99, 108, 115
- Teen-agers
 spending patterns, 69
- THAU, THEODORE L., The Business Ethics Advisory Council: An Organization for the Improvement of Ethical Performance, 128-141
- Transportation, 106, 107
- Underdeveloped areas, 71, 96
 economic development, 48-54
 foreign investment, 48-54, 65
 needs, 50
 population, 52
 rising expectations, 50
- Unemployment, 23, 57
- United States of America
 business enterprise, ix-141
 Constitution, ix
 Federal Communications Commission, 59
 Securities and Exchange Commission, 87, 89, 90, 91
- Values and standards, 41, 42, 44, 65, 66, 73-74, 96, 116-117, 119, 120, 121, 130, 133, 138-139
 business, ix-140
 co-operation, 5, 6
 conflicts, 121-125
 democracy, 44-45
 fair play, 1, 5
 mutual restraint, 1, 5, 6-7, 45-46
 profit maximization, 1, 2, 3, 4, 20, 28, 39, 56, 58, 62, 65, 92
 responsibility, 20, 21, 138-139
 self-interest, 5, 122-123
- Vital statistics, 23
- Wages, 24, 25, 26, 28, 29, 41, 104, 107
 wage regulation, 34-37
- War, 72-73
- WEAVER, DAVID B., The Corporation and the Shareholder, 84-94
- World War II
 War Labor Board, 34-37

INDEX

- Administration
 natural resources, 74-75
- Affluence, 11
- Agriculture
 economics, 17
 government aid, 18, 124
 politics, 3
- Alliance for Progress, 137
- American Medical Association, 33
- Americans for Democratic Action, 27, 29, 32, 34, 56
- Armed services, U. S., 23
 politics, 6, 22-23, 24, 27
- Authoritarianism, 2, 3, 97
- Automobiles
 manufacturing, 48
- BUCHANAN, WILLIAM, Federal Aid to Education on the Conservative-Liberal Scale, 55-64
- Capital, 15
- Capitalism, 3, 9, 15, 36
- Chamber of Commerce, 33-34, 56
- Civil liberties, 39, 95-107, 108-121
- Civil War, U. S., 2, 19, 24, 28, 109
- Class
 politics, 5-6
- Cold war, 13, 21, 22, 24, 25, 26, 28-29, 39, 53, 128-140 *passim*
- Collective bargaining, 49, 51
- Commerce, 17
 Interstate Commerce Commission, 17
- Common law, 67
- Communications, ix
- Communism, 4, 8-9, 10, 12, 28-29, 38, 131-133, 135-136, 139, 140
- Communists, 2, 4, 5, 8, 10, 23, 27, 28, 36
- Conservation, 14, 65-75
 Whigs, 14
 see also Natural resources
- Conservatism, ix, x, 13-24, 25, 29, 35, 39-41, 44-54, 98-100, 101-102
 American Revolution, 2
 anticommunism, 21, 128-140 *passim*
 Chamber of Commerce, 33-34, 56
 Daughters of the American Revolution, 14, 56
 education views, 55-64
 Farm Bureau, 56
 foreign affairs, 128-140 *passim*
 human nature, 15-16
 intolerance, 23
- National Association of Manufacturers, 56
 radical-right conservatism, 1-12, 21, 23, 26, 31-32, 41, 97-98
 publications, 6, 34, 93, 122
 sociological basis, 6
 see also Radicalism
- religion, 76-84, 85-94
- student posture, 33-34
- taxes, 19, 20
- technological revolution, 18, 47
- tradition, 16, 56, 97-102, 105-107
- Constitutionalism, 2, 14, 46, 49
- Consumption, 66
- Corporations, 16-17
- CORTNER, RICHARD C., Liberals, Conservatives, and Labor, 44-54
- Crime
 violence against the person, 16
- Culture, 17, 39, 41
- Daughters of the American Revolution, 14, 56
- Delinquency, 16
- Democracy, 2, 3, 35-43
 democratic theory, 35-43, 97-98
 critical attacks, 37-38
 sin of Procrustes, 35, 39, 40, 42, 43
 misconceptions, 36-37
 direct, 3, 11
 representative, 11, 37
- East, United States, 122-128 *passim*
- Education, U. S., 39, 41
 federal aid, 55-64
 congressional voting patterns, 58-61, 63
 political elites, 63-64
 public opinion, 61-63
 National Defense Education Act, 57-58
 National Education Association, 57
 racial attitudes, 113-117, 118, 119
- Eisenhower, Dwight David, 21, 22, 27, 32, 56, 57, 73-74, 124
- Electric power, 17, 69-70, 71, 72-73
- Employment, 39
- Farm Bureau, 56
- FENTON, JOHN H., Liberal-Conservative Divisions by Sections of the United States, 122-127
- FERKISS, VICTOR C., Political and Intellectual Origins of American Radicalism, Right and Left, 1-12
- FLEMING, D. F., The Broken Dialogue on Foreign Affairs, 128-140

- Foreign policy, U. S., 4, 38-39, 123, 124, 128-140
 Alliance for Progress, 137
 Far East, 3
 intervention, 4
 Latin America, 3
- Goldwater, Barry, 21, 26, 33, 56, 131, 133-135 *passim*
- GRIMES, ALAN P., Contemporary American Liberalism, 25-34
- Health, 39, 41
- Housing, 39
- Humphrey, Hubert H., 32
- Ideology and ideologies, 66-68
see also Authoritarianism, Communism, Conservatism, Liberalism, Marxism, Radicalism, Socialism, Totalitarianism, Values and standards
- Income, 9, 127
- Industrialization, 44, 45, 46
- Industry
 automobiles, 48
 mass production, 48, 53
 petroleum, 16-17, 23
 railroad, 16, 17
 rubber, 48
 steel, 22
- Inflation, 44, 52-53
- Jews and Judaism, 5, 6, 8, 77, 78, 130-131
- John Birch Society, 6, 7, 10, 13, 23-24, 124, 126, 131
- Jurisprudence, ix, 95-107
 natural law, 17, 45, 46, 47, 95, 97-102
 sociological jurisprudence, 95, 102-105
stare decisis, 104, 105, 106
- Kennedy, John F., 21, 22, 32, 34, 57, 68, 123, 124, 128, 129, 135, 139-140
- Khrushchev, Nikita S., 8, 21, 131-132
- Labor, 4, 15, 21-32, 36, 44-54
 child labor, 47
 dispute settlement
 collective bargaining, 48-49
 strike, 17
- Labor law and legislation, 49-50
 antitrust, 3
 National Labor Relations Act, 48-49, 50, 51
 Sherman Anti-Trust Act, 17
 Taft-Hartley Act, 31, 50, 51, 52
 Wagner Labor Relations Act, 31
- Labor-management relations, 48-49
 collective bargaining, 49, 51
- Labor unions, 6, 18, 47, 48-49, 122, 125
 American Federation of Labor and Congress of Industrial Organizations, 34, 48, 56
 closed shop, 50, 51
 membership, 49, 50
 union shop, 50, 51
- Laissez faire*, 8, 9, 17, 44, 46, 47, 49, 72
- Latin America
 Alliance for Progress, 137
- Liberalism, ix, x, 2, 24, 25-34, 44-54
 Americans for Democratic Action, 27, 29, 32, 34, 56
 decline of the American left, 27-32
 education views, 55-64
 foreign affairs, 128-140 *passim*
 liberal-democratic theory, 35-43, 98-100, 102-105
 National Farmers' Union, 56
 publications, 26-27, 34
Commentary, 26
Commonweal, 26, 34, 93
The Nation, 26, 33, 34, 131
The New Leader, 26, 34
The New Republic, 26, 57
The Progressive, 26, 32, 34
The Reporter, 26
 religion, 76-84, 85-94
 student posture, 33-34
- Lincoln, Abraham, 15, 18
- Low-income groups, 6, 127
- Marriage
 divorce, 16, 86
- Marxism, 7, 36, 66-67
- Mass production, 48, 53
- MATTHEWS, DONALD R., and JAMES W. PROTHERO, Southern Racial Attitudes: Conflict, Awareness, and Political Change, 108-121
- Mental illness, 16
- Middle classes or sectors, 6, 9
 religion, 81-82
- Middle West, United States, ix, 4, 6, 18, 122-128 *passim*
 farm politics, 3
- National Association of Manufacturers, 56
- National Farmers' Union, 56
- Natural law, 17, 45, 46, 47, 95, 97-102
- Natural resources, 41, 65-75 *passim*
 administration, 74-75
 Agriculture, Department of, 75
 depletion, 70
 petroleum, 16-17, 23
 electric power, 17, 69-70, 71, 72-73
 forest, 69-70, 75
 game and fish, 69
 grazing, 69-70

- minerals, 69-70
 policy, 65-75
 pork-barrel legislation, 71
 pragmatism, 69, 71, 72, 74
 public domain, 69-70, 71
 recreation, 69-70, 75
 settlement, 69
 Soil Conservation Service, 75
 Tennessee Valley Authority, 73
 water, 66, 69-70, 72-73
 Negroes, 108, 127
 economic position, 41
 education, 105-107, 113
 employment, 118
 protest, 109, 117
 sit-in protest, 11
 social position, 41
 Nixon, Richard M., 21, 23, 24, 32
 North, United States, 6, 122-128 *passim*

 Obsolescence, 15-16

 PARTHEMOS, GEORGE S., Contemporary Juristic
 Theory, Civil Rights, and American Poli-
 tics, 95-107
 Peace Corps, 34
 Petroleum industry, 16-17, 23
 Physicians
 American Medical Association, 33
 Pinchot, Gifford, 69, 70, 75
 Political parties, U. S., ix, 18, 20
 Abolitionists, 3
 Communist party
 see Communists
 Democratic party, 6, 17, 18, 20, 33, 122-127
 education-aid position, 55-64
 congressmen, 58-61
 leaders, 63-64
 foreign affairs, 128-140 *passim*
 party unity, 123, 125-126
 Populists, 3, 4, 17, 124
 Progressives, 4, 68, 124, 129
 Republican party, 3, 6, 13, 14-24 *passim*, 33,
 122-127
 education-aid position, 55-64
 congressmen, 58-61
 leaders, 63-64
 foreign affairs, 128-140 *passim*
 Socialist Labor party, 27
 Socialists, 3-4, 27, 30-31
 Whigs, 14
 Population, 15, 66
 Protestantism, 76-84
 conservatism, 79-80
 denominations, 78
 liberalism, 80-81
 National Council of Churches, 79
 PROTHRO, JAMES W., *see* MATTHEWS, DONALD
 R., joint author

 Race relations, 10, 18, 100-101, 105-107, 108-
 121, 130
 Radicalism, 39-41
 anticommunism, 1, 4, 5, 6-7, 21, 23, 31-32,
 128-140 *passim*
 appeal, 9
 Christian Crusade, 7
 communism, 1, 4, 7, 8-9
 conspiracy theory of history, 7-8, 22
 isolationism, 1, 4-5, 6
 John Birch Society, 6, 7, 10, 13, 23-24, 124,
 126, 131
 leftist, 1, 2, 3, 11-12, 35, 41
 decline, 27-32, 128-140 *passim*
 McCarthyism, 1, 5, 21, 23, 26
 nationalism, 5, 7
 populism, 1, 3, 4, 5, 7, 9, 124
 progressivism, 3-4, 124, 129
 protofascism, 1, 4, 7
 radical-right publications
 American Opinion, 6
 Human Events, 6
 National Review, 6, 34, 93, 133
 reaction, 3, 47
 rightist, 1, 2, 3, 11-12
 Schwarz Crusade, 7, 131-132
 socialism, 3-4, 29-31
 Railroads, 16, 17
 Religion, ix
 Catholicism, 6, 85-94
 Fundamentalism, 6
 Protestantism, 6, 76-84
 see also Jews and Judaism, Protestantism,
 Roman Catholic church, Theology
 Revolution and revolutionary movements, 2,
 8-9, 13, 14-15, 38, 136
 American Revolution, 16, 41
 rising expectations, 36
 RIEMER, NEAL, The Revival of Democratic
 Theory in the United States, 35-43
 Roman Catholic church, 77, 78, 79, 85-94
 censorship, 88-90
 communism, 92-93
 desegregation, 92
 distributive justice, 90-91
 education, 87, 88-90
 free market, 90-92
 social issues, 86-87
 Roosevelt, Franklin Delano, 5, 14, 16, 18, 19,
 67, 69, 71, 73
 Roosevelt, Theodore, 4, 14, 16, 18, 19, 67, 69,
 71, 73
 Rubber industry, 48

 Segregation
 see Race relations
 SHANNON, JASPER B., Conservatism, 13-24
 Slavery, 3, 14
 Social Darwinism, 3

- Socialism, 3-4, 29-31
 South, United States, ix, 108-121, 122-128
 passim
 deep South, 60, 108, 113-117, 121
 peripheral South, 6, 108, 117, 121
 racial attitudes, 108-121
 states' rights, 14, 74
 Southwest, United States, 6
 Standard of living, 3
 Status
 economic, 9
 social, 9
 Steel, 22
 Stevenson, Adlai E., 32

 Taxes, 19, 20, 23, 125
 Technology and technological revolution, 15-16, 17-18, 44, 54
 Tennessee Valley Authority, 73
 Theology, ix
 ecumenicalism, 76, 83-84
 neo-orthodoxy, 76, 81, 82-83
 see also Religion
 Thomas, Norman, 27, 30, 31
 Totalitarianism, 36, 37, 41, 97-98
 Transportation, ix, 16
 railroads, 16, 17
 Truman, Harry S., 5, 18, 27-28, 130

 Underdeveloped areas, 36, 39
 United States of America
 Agriculture, Department of, 75
 American Revolution, 16, 41
 Civil War, 2, 19, 24, 28, 109
 Congress, 17-18
 consensus, 2
 Constitution, 14, 15, 18, 46, 47
 Declaration of Independence, 14, 15
 Defense, Secretary of, 22
 Depression, 30
 dissent, 2
 Fair Deal, 13, 27
 government agencies
 Interstate Commerce Commission, 17
 Soil Conservation Service, 75
 governmental process, 68-69
 New Deal, 2, 4, 13, 21, 26, 27, 29, 32, 47, 68, 73, 74
 labor policies, 48-49
 New Freedom, 2
 New Frontier, 68
 Peace Corps, 34
 political philosophy, ix-x, 14-15, 35-43, 45, 77, 122-127 *passim*, 128-140 *passim*
 President, 19, 22
 Reconstruction, 16, 109
 religion, 76-84, 85-94
 Square Deal, 2
 Supreme Court, 2, 10, 13, 18, 20-21, 24, 46, 49, 101, 103, 105-107, 137
 Un-American Activities Committee, 11, 33, 129, 132
 Urbanization, 17-18, 122
 Utopias, 16, 23, 37

 Values and standards, ix-x, 9, 46
 civil liberties, 39, 95-107, 108-121
 constitutionalism, 2, 14, 46, 49
 democracy, 2, 3, 14, 16, 41
 direct, 3, 11
 representatives, 11, 37
 education, 55-64
 equality, 2, 3, 14, 16, 41
 excellence, 37
 free enterprise, 2, 19
 liberty, 2-3
 limited government
 see Constitutionalism
 moderation, ix
 pluralism, x
 pragmatism, ix, 69, 71, 82, 74
 profit, 45
 property, 14, 15, 45, 56

 War, 27, 36, 133-135
 Water, 66, 69-70, 72-73
 Welfare state, 20, 21, 31
 WENGERT, NORMAN, The Ideological Basis of Conservation and Natural-Resources Policies and Programs, 65-75
 West, United States, 6, 122-128 *passim*
 farm politics, 3
 WILLIAMSON, RENÉ DE VISME, Conservatism and Liberalism in American Protestantism, 76-84
 WILSON, FRANCIS G., Liberals, Conservatives, and Catholics, 85-94
 Wilson, Woodrow, 4, 18

